

# The Two Hands of Supervision: Connection with correction as an approach to supervising in a social work context Rachel Crofts, Georgia Roberts, Dr Emma Hutchings & Dr Rebecca Pepper

Contact: rachel.crofts@wales.nhs.uk & lola.rodgers@wales.nhs.uk

#### Introduction

- Supervision is highly important for social care staff as it is recognised as a protective factor against secondary trauma, burnout and compassion fatigue, resulting from daily exposure to trauma in families.
- It is also found to improve service user and organisational outcomes.
- However, supervision in social care is often described as managerial and inconsistent. It is recommended that more resources should be directed towards ensuring effective supervision.

#### Aims:

- 1. To explore how supervisors within social care viewed their role as a supervisor, following completion of an attachment- and trauma-informed supervision workshop.
- 2. To increase understanding of, and make recommendations for, provisions that need to be put in place to support the delivery of effective supervision.
- 3. To trial a new data collection method which may be more practical for use within the social care arena.

#### Method

Ethical approval: Granted by ABUHB R&D.

Sample: 11 supervisors working across a variety of child

social care contexts in Gwent.

Research context: Participants had completed an attachment- and trauma-informed supervision workshop run by the Gwent Attachment Service (GAS).

**Data collection:** Five Minute Speech Samples (FMSS) "How would you describe your role as a supervisor?"

Data analysis: Thematic Analysis

### Acknowledgements

Thank you to all those who completed interviews.

1: A split supervisory role

Supervisors
reflected on
the challenge
of holding two
elements of
supervision —
supervisee
wellbeing and
line
management.
Subthemes
were: balancing
the split role,
the hand of

connection and

the hand of

correction.

## **Findings**

Core question: How would you describe your role as a supervisor?



learning
Supervisors
reflected that
their role involved
passing on
knowledge to
supervisees,
alongside
identifying personfocused learning
needs and
opportunities, to
encourage
professional
development.

4: Facilitating

2: Providing a safe base
Supervisors reflected on the importance of promoting safety within supervision. Subthemes were: safe space, safe person and safe supervisory relationship.

# 3: Availability to supervisees

Supervisors reflected on the importance of making themselves available to supervisees, ensuring supervision was prioritised and ongoing. Subthemes were: prioritising clinical supervision and an open-door approach.

### Conclusions

- A supervisor's role is complex, varied and integral within social care contexts.
- This exploration of the supervisory role emphasises the need for resources to be directed towards training supervisors appropriately, for example in attachment- and trauma-informed supervision, and ensuring sufficient space is made in both supervisors and supervisees job plans for high quality supervision.
- It is hoped this will help improve supervisee wellbeing and facilitate professional development, in turn making them better able to support the young people and families they work with.
- The study was novel in using FMSS to collect data. The short amount of time required for this method worked well within the busy social care context.

#### **Future work:**

- The GAS will continue to provide attachment- and trauma-informed supervision workshops. FMSS will be taken pre- and post-workshop to see if supervisors' view of their role becomes more attachment-informed as a result of the workshop.
- In addition to the workshop, GAS will offer attachment- and trauma-informed supervision to supervisors and evaluate the impact.